



Showcase 2022



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Good News from the Last Decade



What We've Accomplished – Better Educational Outcomes

- Record-high graduation rates
- Record-low time-to-degree
- Reduced student debt



What We've Accomplished – Increased Applications, Higher Quality, More Diversity

- A record 60,000 applicants this year
- Steady increases in the number of National Merit Finalists in the freshman class
- 15% of freshmen are from historically underrepresented groups



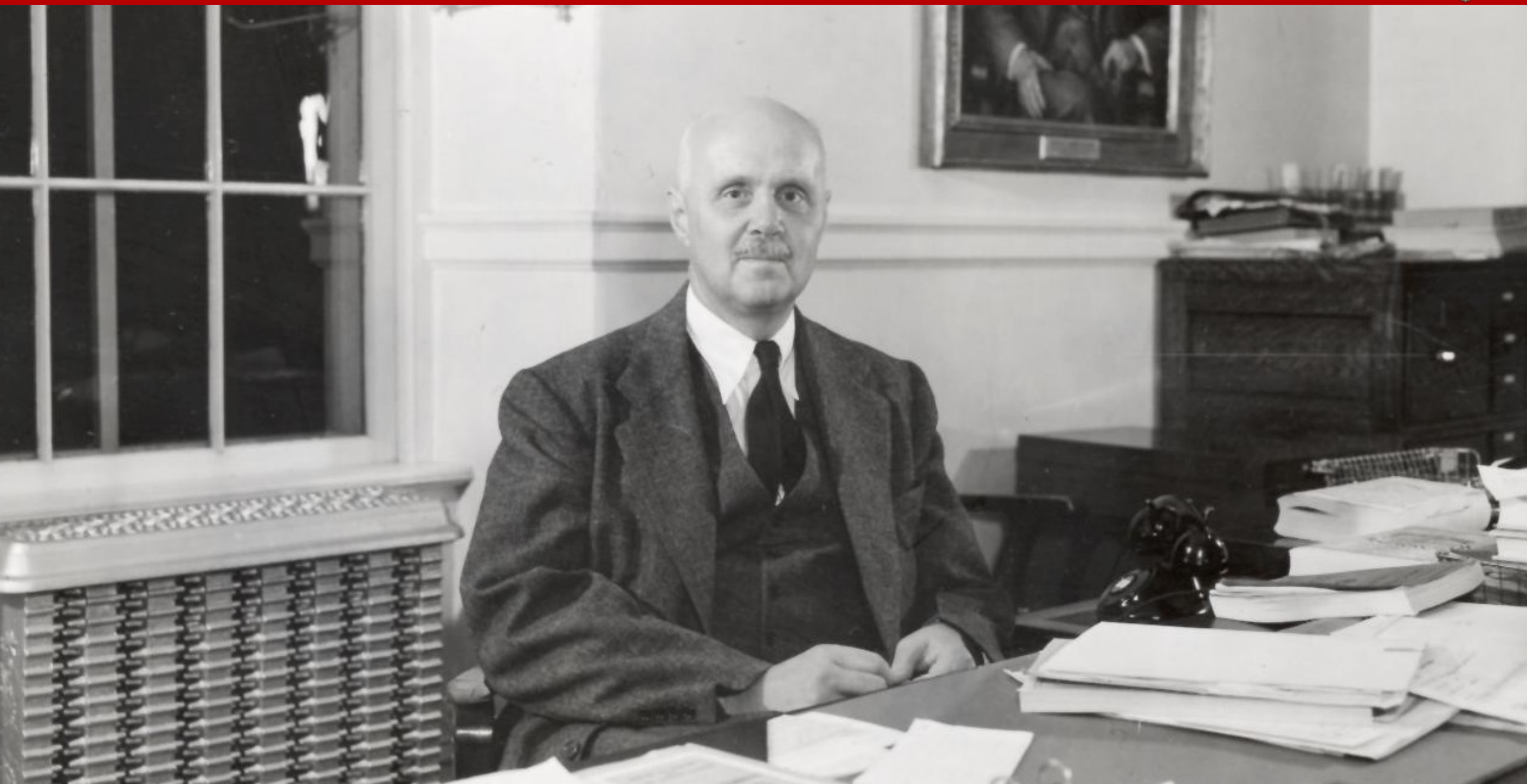
What We've Accomplished – A More Sustainable Campus

- 45% reduction in greenhouse gas emissions
- 25% reduction in water use
- Expanded use of solar power



What We've Accomplished – Major Administrative Improvements

- Title & Total Compensation Project
- Improvements to Cybersecurity
- Administrative Transformation Program









The Nature of the College

A second campus could, and probably should, be largely devoted to the Arts and Sciences. Undergraduate enrollment in the College of Letters and Science on the central campus shows that it is a growing college. A statistics level the pressure is und 6 percent of the to arts.



**Chancellor
Robben Fleming**

The Curriculum

One of the opportunities in present day is to experiment with On an established opportunity to do. On a new c rs are open. en hard to



Dean Edwin Young

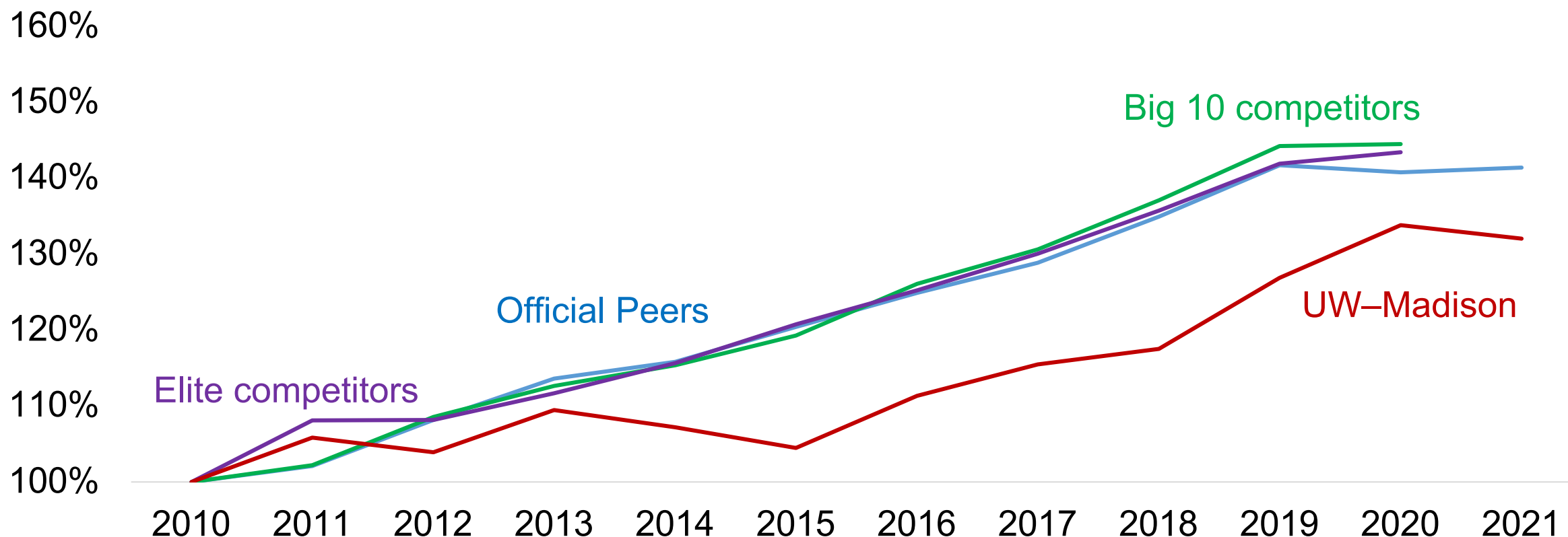
Interdisciplinary are presently attr on than ever before in ould be possible to mental structure and h . Prototypes could Liberal Studies program ences and humanitie ology curriculum in t nces, and counterpa al sciences and the humanit

Economy would demand that the curriculum be relatively simple, and that the wide variety of options now available to students on the central campus not be repeated in a new college. This would not necessarily be detrimental. Limited



Challenge #1: Lagging Growth in Revenues

Total growth in operating revenue and state support (FY10 as baseline)



Elite competitors: Virginia, Florida, Texas, Berkeley, North Carolina

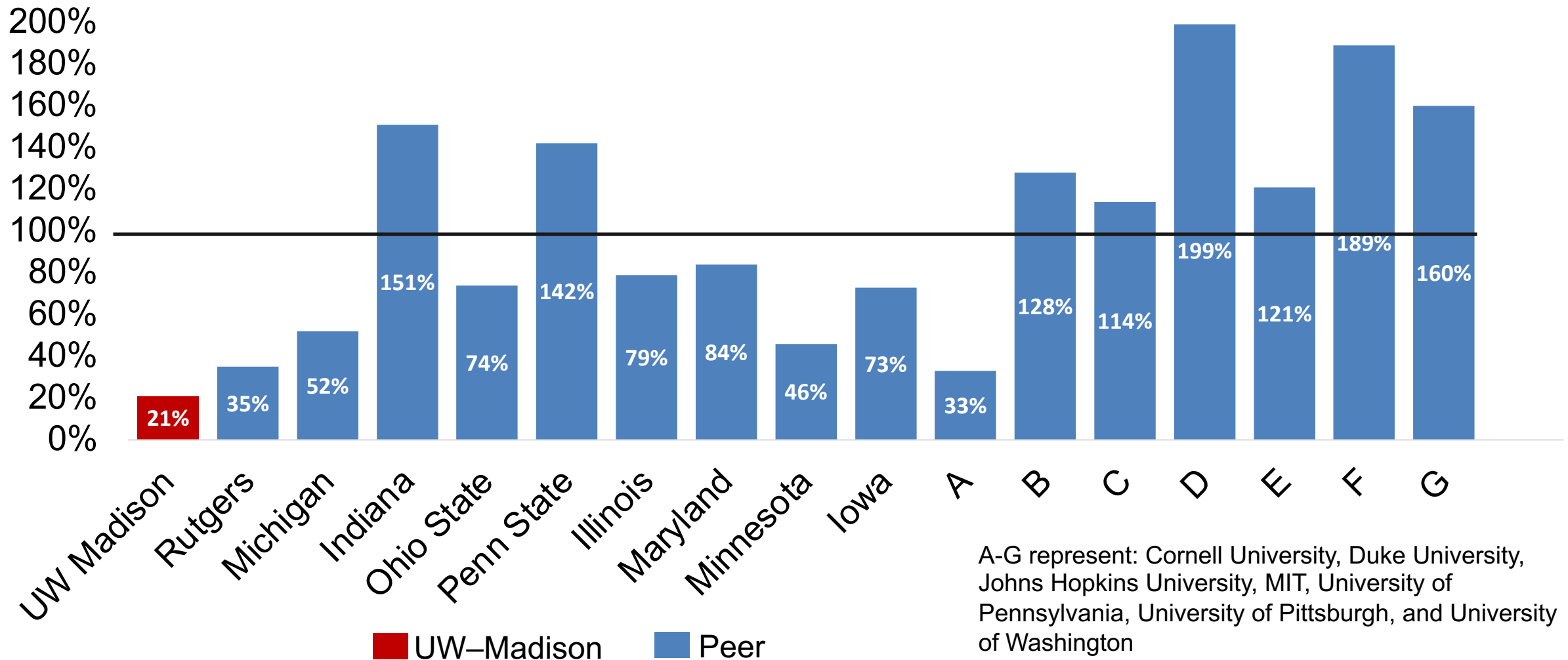
Official Peers: Michigan State, Northwestern, Purdue, Maryland, Michigan, Minnesota, Nebraska, North Carolina, Virginia

Illinois excluded from Big 10 (for reporting challenges) & Rutgers excluded because of merger with New Jersey professional schools



Challenge #2: Limited Investments in Facilities

Average annual expenditure over 5 years relative to recommended spending





Challenge #2a: No Borrowing Authority

- We are a \$3.6B enterprise with no control over our capital assets. This creates serious problems.
 - Every major building renovation or construction project not fully funded with gifts/grants requires approval from the Governor, State Assembly, State Senate, Building Commission, and UW System
 - No other state has a flagship university (or university system) with no authority to borrow

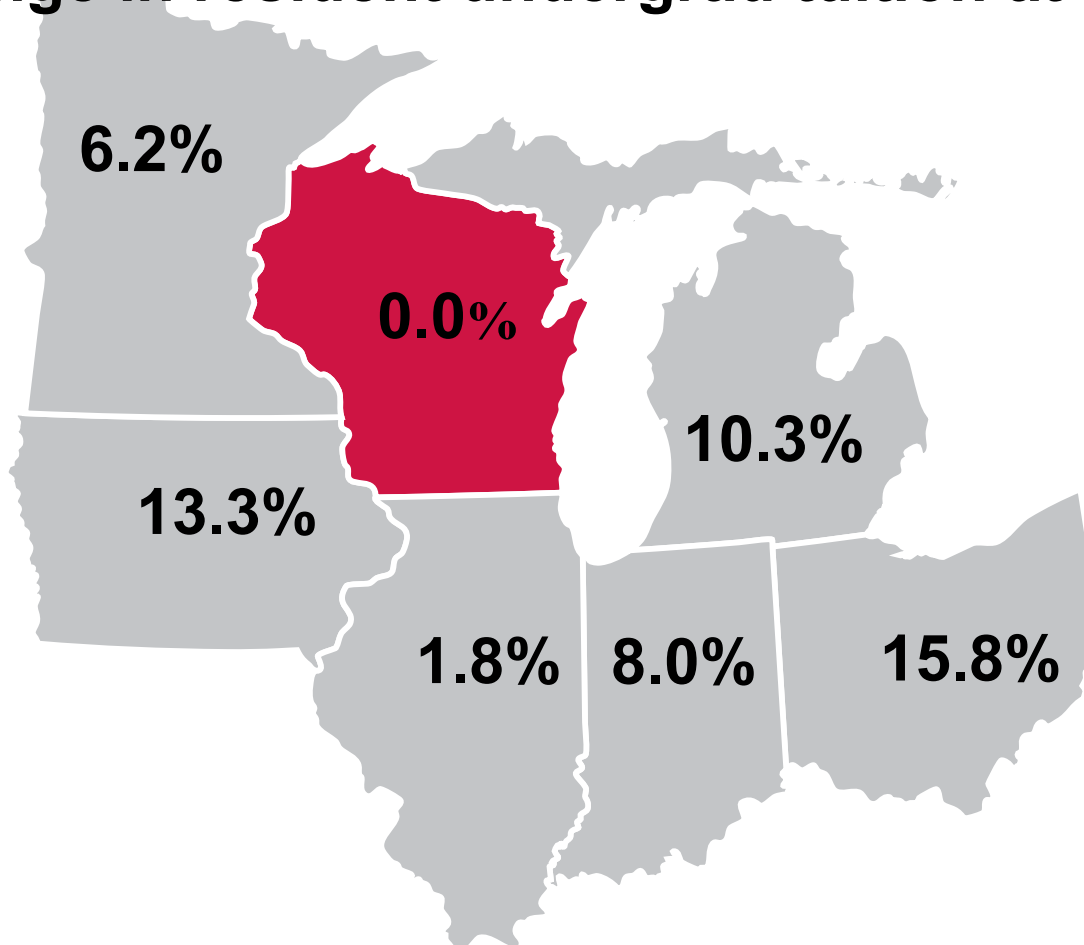


Challenge #2b: Lack of Control Over State-Managed Capital Projects

- We have no control, no input, no authority over these contracts
- No other state gives its flagship university zero oversight of facilities projects
- The result? Wasted dollars due to cost overruns, delays, construction problems

Challenge #3: Nine Years of Frozen In-State Tuition

Change in resident undergrad tuition at Midwest flagships, 2015-16 to 2020-21



Current Tuition & Fees

Illinois	\$16,862
Michigan	\$15,948
Minnesota	\$15,027
Ohio State	\$11,518
UW–Madison	\$10,742

Flagships: University of Minnesota-Twin Cities, University of Iowa, University of Illinois-Urbana-Champaign, Indiana University-Bloomington, The Ohio State University, University of Michigan.

Challenge #4: The Divided (and Divisive) Political Environment

Support for public higher education was once strong and bipartisan. That is changing:

- There is a growing disconnect in the country and in WI between political parties in their support for higher ed
- Result: Using the University to score political points; threats to our federal funding



Thank you.

